

COMPANY BACKGROUND

TJX[®]



OUR GLOBAL STORE BASE SPANS 10 COUNTRIES ON 3 CONTINENTS

TJ-maxx® **Marshalls**® *HomeGoods*®  **SIERRA**® **WINNERS**® **HOMESENSE**® **TJ-maxx**®



TJX OVERVIEW



- / Leading off-price retailer of apparel and home fashions in the U.S. and worldwide
- / Over 5,200 retail locations across 10 countries on 3 continents
- / 6 e-commerce sites: [tjmaxx.com](https://www.tjmaxx.com), [marshalls.com](https://www.marshalls.com), [sierra.com](https://www.sierra.com), [tkmaxx.com](https://www.tkmaxx.com), [tkmaxx.de](https://www.tkmaxx.de), and [tkmaxx.at](https://www.tkmaxx.at)
- / Approximately 377,000 Associates
- / Ranked 76th among Fortune 500 companies

A Portfolio of Four Off-Price Business Segments



| | Store Count Year End FY26 | Estimated Long-Term Store Growth Potential | Primary Merchandise Assortments |
|--------------------------------------|------------------------------|---|---|
| Marmaxx (U.S.) | 2,603 | 3,000 | |
| TJ Maxx | 1,348 | | Apparel (including footwear), accessories (including beauty and jewelry), and home fashions |
| Marshalls | 1,255 | | |
| Sierra (U.S.) | 145 | 325 | Active and outdoor apparel, footwear, and gear |
| HomeGoods (U.S.) | 1,042 | 1,800 | |
| HomeGoods | 963 | | Home fashions, décor, tabletop, cookware, and furniture |
| Homesense | 79 | | |
| TJX Canada | 589 | 650 | |
| Winners | 316 | | Family apparel and home fashions |
| HomeSense | 162 | | Home fashions, décor, and seasonal home |
| Marshalls | 111 | | Family apparel and home fashions |
| TJX International¹ | 835 | 1,225 | |
| TK Maxx (Europe) | 673 | | Family apparel and home fashions |
| Homesense (U.K. & Ireland) | 74 | | Home fashions (including basics and décor) |
| TK Maxx (Australia) | 88 | | Family apparel and home fashions |
| TOTAL | 5,214 | 7,000 | |

As of January 31, 2026, the end of the Company's Fiscal Year

¹ Includes a long-term store growth target of 100 TK Maxx stores in Spain

What is Off-Price Retailing?



- / Quality, fashionable, brand-name merchandise at great values
- / Opportunistic buying
- / Prices generally 20% to 60% below full-price retailers' (including department, specialty, and major online retailers) regular prices on comparable merchandise, every day
- / Rapidly changing assortments
- / Disciplined inventory and expense management

A Differentiated Shopping Experience

- ／ Great value = Brand
Fashion
Price
Quality
- ／ Rapidly changing mix of merchandise
- ／ Treasure hunt experience
- ／ Convenient, easy to access locations



Who is Our Customer?

- ✓ Broad range of fashion- and value-conscious customers across many income and age demographic groups
- ✓ Shops a range of different retailers, from department and specialty stores to mass merchants, both online and in-store
- ✓ All four business segments have been attracting an outsized number of younger customers



Key Competitive Advantages



- ／ World-class buying organization
- ／ Global supply chain and distribution network
- ／ Decades of U.S. and international expertise
- ／ We believe we are one of the most flexible retailers in the world

World-Class Buying Organization



- / Over 1,400 Associates in our buying organization
- / Expertise developed over many decades
- / Focus on teaching and training / TJX University
- / Access to quality, branded merchandise for the past 49 years

Global Supply Chain & Distribution Network

- ✓ Source from a universe of approximately 21,000 vendors and from over 100 countries
- ✓ Distribution network designed to support our off-price buying and our highly integrated, global business
 - Supports efficient processes and allocation
 - Right product, right stores, right time



Decades of U.S. & International Expertise



- / Deep experience and long tenures of our global leadership team
- / All business segments have more than 30 years of operating expertise
- / Highly integrated, global teams and international infrastructure developed over decades
- / Ability to leverage talent, infrastructure, ideas, and expertise across all divisions

We Believe We are One of the Most Flexible Retailers in the World



- ／ Our flexible business model allows us to shift our buying, distribution, and merchandise mix to quickly react to hot trends in the marketplace and changing customer preferences
- ／ Broad assortment attracts a wide customer demographic
- ／ Four business segments function as “**One TJX**”
- ／ Opportunistic buying – buy merchandise in many ways

Investments to Support Growth Initiatives

- / New stores, remodels, and relocations
- / Global supply chain and distribution network
- / Technology / systems
- / Talent and training



Key Investment Highlights

- ✓ TJX is the leading off-price retailer of apparel and home fashions in the U.S. and worldwide
 - Key competitive strengths have historically served us well through many different economic and retail environments
- ✓ With our VALUE mission, we have been a top destination for value-seeking consumers for nearly 50 years
- ✓ Historically, strong comp sales and increases in customer transactions has told us that our fashions and values have resonated with consumers at our four business segments across the U.S., Canada, Europe, and Australia
- ✓ Throughout our history, product availability has never been an issue
- ✓ We are convinced that our flexible business model, decades of off-price experience, and global sourcing and buying power will serve us well for many years to come
- ✓ Well-positioned to capture market share and increase profitability over the long term
- ✓ Strong balance sheet and liquidity position to support the growth of our business and return significant capital to shareholders

Our Commitment to Corporate Responsibility



At TJX, we have been committed to acting responsibly since our very beginnings.

Anchored by our company's mission *to deliver great value to our customers every day*, our corporate responsibility programs are focused on supporting our Associates, giving back in the communities where we live and work, helping mitigate our impact on the environment, and operating responsibly.

Our Global Corporate Responsibility Pillars



Workplace



Communities



Environmental
Sustainability



Responsible
Sourcing

For additional information about TJX's global corporate responsibility efforts, please visit [TJX.com/responsibility](https://www.tjx.com/responsibility).

A Message from our CEO

Our commitment to corporate responsibility is rooted in decades of acting as a responsible corporate citizen and living our core values of honesty, integrity, and treating each other with dignity and respect. We believe our continued commitment to this work is important and helps support our business mission to deliver great value to our customers every day.”

— Ernie Herrman

Chief Executive Officer and President

The TJX Companies, Inc. Safe Harbor Statement



CAUTIONARY NOTE REGARDING FORWARD-LOOKING STATEMENTS

This presentation contains “forward-looking statements.” These forward-looking statements generally can be identified by the use of words such as “aim,” “anticipate,” “approximately,” “believe,” “continue,” “could,” “estimate,” “expect,” “forecast,” “goal,” “intend,” “may,” “plan,” “potential,” “project,” “seek,” “should,” “strive,” “target,” “will,” and “would,” or any variations of these words or other words with similar meanings. These forward-looking statements address various matters that we intend, expect or believe may occur in the future, including, among others, statements regarding the Company’s anticipated operating and financial performance, business plans and prospects, dividends and share repurchases and second quarter and full year Fiscal 2027 outlook. Each forward-looking statement contained in this presentation is inherently subject to risks, uncertainties and potentially inaccurate assumptions that could cause actual results to differ materially from those expressed or implied by such statement.

We cannot guarantee that the results and other expectations expressed, anticipated or implied in any forward-looking statement will be realized. Applicable risks and uncertainties include, among others, execution of buying strategy and inventory management; customer trends and preferences; competition; various marketing efforts; operational and business expansion; management of large size and scale; merchandise sourcing and transport; international trade and tariff policies; data security and maintenance and development of information technology systems; labor costs and workforce challenges; personnel recruitment, training and retention; corporate and retail banner reputation; evolving corporate governance and public disclosure regulations and expectations with respect to environmental, social and governance matters; expanding international operations; fluctuations in anticipated quarterly and annual operating results, financial performance, business plan prospects, investments and market expectations; inventory or asset loss; cash flow and plans with respect to long-term indebtedness; mergers, acquisitions, or business investments and divestitures, closings or business consolidations; real estate activities; economic conditions and consumer spending; market instability; severe weather, serious disruptions or catastrophic events; disproportionate impact of disruptions during certain seasons of the fiscal year; commodity availability and pricing; fluctuations in currency exchange rates; compliance with laws, regulations and orders and changes in laws, regulations and applicable accounting standards; outcomes of litigation, legal proceedings and other legal or regulatory matters; quality, safety and other issues with our merchandise; tax matters; and other factors set forth under Item 1A of our most recent Annual Report on Form 10-K for the fiscal year ended January 31, 2026, as well as the other information we file with the U.S. Securities and Exchange Commission (“SEC”).

We caution investors, potential investors and others not to place considerable reliance on the forward-looking statements contained in this presentation. You are encouraged to read our filings with the SEC and any further disclosures we may make in our future reports to the SEC, available at www.sec.gov, on our website, or otherwise, for a discussion of these and other risks and uncertainties. Our forward-looking statements in this presentation speak only as of the date of this presentation, and we undertake no obligation to update or revise any of these statements, even if experience or future changes make it clear that any projected results expressed or implied in such statements will not be realized. Our business is subject to substantial risks and uncertainties, including those referenced above. Investors, potential investors, and others should give careful consideration to these risks and uncertainties.

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